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TO: Chief, PPC Staff, DD/P
VIA: Deputy Director (Administration)
FROM: Chief of Logistics
SUBJECT: War Planning - Europe
REFERENCE: Dispatch dated 13 October 1954

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1. This Office has made a careful study of the attached Table of Organization and is of the considered opinion that Logistics, at the level designated on the Table of Organization, could not efficiently support operations for the following reasons:

- a. Under the Fourth Force Concept, CIA becomes a major command along with the Army, Navy and Air Force within a theater commanded by a Commander appointed by the Joint Chiefs of Staff (CINC). The three military services place Logistics in the category of a major staff function; therefore, it would appear that, in the interest of smooth and effective inter-organizational relationships specifically in the field of Logistics, an organization of this Agency should reflect Logistics on the same staff level.
- b. Logistics is a command function and a service which contemplates internal administration of some magnitude. Furthermore, Logistics is both staff and operational in the sense of providing financial accounting, transportation, construction services, supply distribution and control, and to a lesser degree procurement and printing and reproduction activities.
- c. Unnecessary personnel are interposed and coordination is increased between the planning and operating elements of Logistics and all Agency and Agency-military staffs.
- d. The Administrative Officer would not normally have extensive logistics experience and, therefore, could not represent nor supervise Logistics activities adequately.
- e. Lack of top level, centralized supervision in the establishment of uniform logistic support concepts, policies, organization, procedures, and operations jeopardizes control of critical materiel, facilities and services.

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2. The elevation of Logistics to a major position along with the other major staffs would have the following advantages:

- a. Would place Logistics on an equal level with its counterparts in the military. COMCIA's Logistics Officer would speak with the same authority as that of his opposite number in the other three services.
- b. Logistics would be represented at staff level and be supervised by personnel with logistics experience.
- c. The need for time-consuming coordination through the additional staff echelon would be eliminated.
- d. Expedite standardization and control of regional and area logistical support concepts, policies, principles, organization, procedures, systems and operations.
- e. Would enable Logistics to accomplish more easily the transition from peace to war.
- f. Provide quick response to the exigencies of wartime and assure effective support of the military mission.

3. It can readily be seen that, if this Agency hopes to meet its global responsibilities on a comparable basis with the other services, it would be highly desirable that Logistics be made a major staff on the Table of Organization at the same level as Operations, Plans and Intelligence Division.

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